A^2 = Activities × Assets

Pattern discipline across the harness lifecycle

Activities Work on reusable assets	Assets Protected contract Generalized contract / frozen point	Assets Permitted variation Customization seams / variation mechanisms
A1 **Design and** implementation	**Specify the invariant** Schema; authorization; termination	**Expose permitted variation** Adapters; middleware; policy hooks
A2 **Testing and** verification	**Test the promised invariant** Bypass probes; acceptance checks	**Exercise the variation space** Test doubles; faults; varied workloads
A3 **Maintenance and** evolution	**Maintain or reopen the contract** Compatibility; recovery; audit history	**Make only permitted changes** Plugins; policies; context strategies

REDESIGN IF CONTRACT CHANGES

CROSS-CUTTING LENSES
Not additional axes

Paradigm | **Quality** | **Human / agent factors**

Fits the contract → customize
Use the declared change point in A3.

Must change the contract → A1
Authorized redesign, not routine tuning.